GENERAL CONFERENCE OF SEVENTH-DAY ADVENTISTS®



LEADERSHIP EDUCATION AND DEVELOPMENT





"For You are my rock and my fortress; Therefore, for Your name's sake, Lead me and guide me." – Psalm 31:3

2013 LEAD Conference

October 10, 2013

5:50-6:00	SONG SERVICE	G Christo, V Krupskyi, S Maphosa, M Perez Schulz, S Serena
6:00-6:02	PRAYER	Magdiel E Perez Schulz
6:02-6:15	BUSINESS MEETING OPENING	Ella S Simmons & G T Ng
6:15-6:20	INTRODUCTION	Michael L Ryan
6:20-6:25	THEME SONG: "Where No One Stands Alone"	G Christo, V Krupskyi, S Maphosa, M Perez Schulz, S Serena

GOD'S HEALTH PLAN AND ADVENTIST LEADERS

6:25-6:55	"Noncommunicable Diseases"	Kathleen K H Kuntaraf	Pg 6
6:55-7:00	Questions & Answers	Kathleen K H Kuntaraf	
7:00-7:30	"Scientific Support for the Adventist Health Message"	Fred G Hardinge	Pg 25
7:30-7:35	Questions & Answers	Fred G Hardinge	
7:35-8:05	"The Grace-Filled Health Message Entrusted to the Seventh-Day Adventist Church: The Leader And Health"	Peter N Landless	Pg 33
8:05-8:10	Questions & Answers	Peter N Landless	
8:10-8:25	APPEAL	Mark A Finley	
8:25-8:30	CLOSING REMARKS & PRAYER	Ted N C Wilson	

2013 LEAD Conference

October 11, 2013

7:50-8:00	SONG SERVICE	G Christo, V Krupskyi, S Maphosa, M Perez Schulz, S Serena	
8:00-8:05	THEME SONG: "Where No One Stands Alone"	G Christo, V Krupskyi, S Maphosa, M Perez Schulz, S Serena & Congregation	5
8:05-8:07	PRAYER	Solomon Maphosa	
8:07-8:10	WELCOME & INTRODUCTION	Michael L Ryan	
8:10-8:30	DEVOTIONAL: The Reality Gap	Don Jernigan	
CDECIAL E	EATLIDE		

SPECIAL FEATURE

		9	
8:33-10:03 "Thriving in	the Midst of Turbulence"	Gary Hamel	Pg 37

SKIT

10:03-10:05	INTRODUCTION of SKIT	Michael L Ryan
10:05-10:10	"Dr. Evan Keel Church v Ms. Youneeda Change"	A2J Drama Team Washington Adventist University Pg 43
10:10-10:20	General Discussion	Michael L Ryan

CASE STUDIES

10:20-10:25	"A Tale of Two Hospitals"	Pardon K Mwansa	Pg 54
10:25-10:55	General Discussion	Pardon K Mwansa	
10:55-11:00	"The Fearless Pioneer"	Delbert W Baker	Pg 56
11:00-11:30	General Discussion	Delbert W Baker	

DIVISION CASE STUDIES

11:30-11:40	East-Central Africa Division Case Study	Blasious M Ruguri
11:40-11:50	South Pacific Division Case Study	Barry D Oliver
11:50-12:00	SUMMARY, CLOSING REMARKS & PRAYER	Michael L Ryan

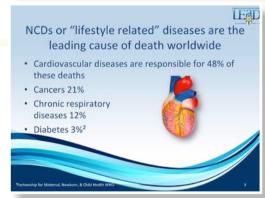
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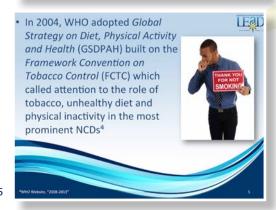
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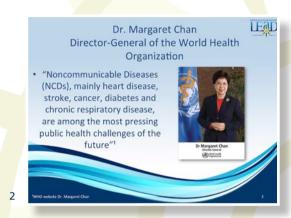
Noncommunicable Diseases (NCDs)

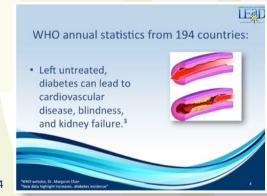
Kathleen Kiem Hoa Oey Kuntaraf, MD, MPH Associate Director for Prevention General Conference Health Ministries Department

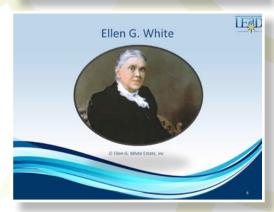


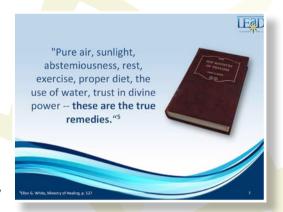


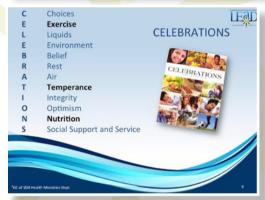


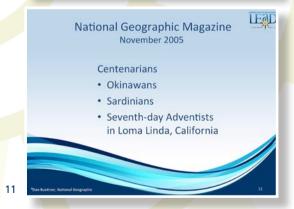


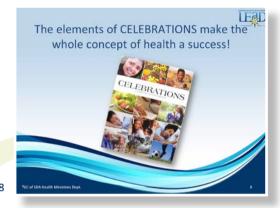






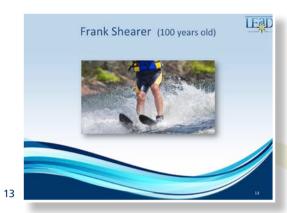


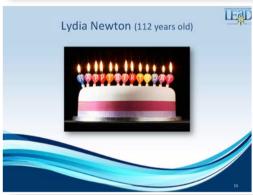


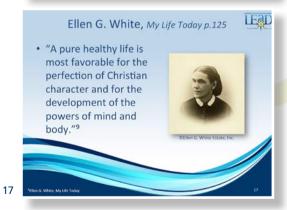










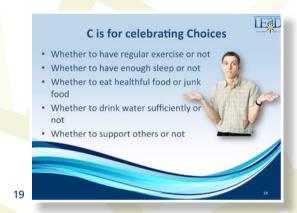








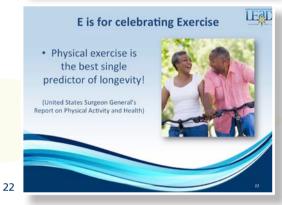
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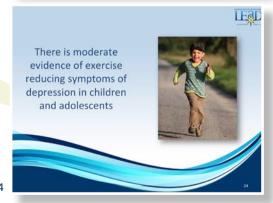












2013 LEAD Conference







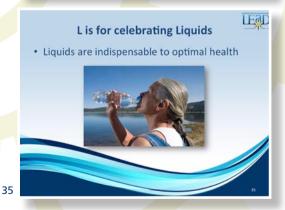




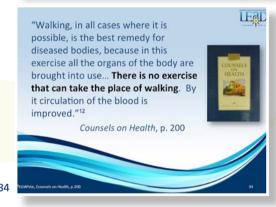


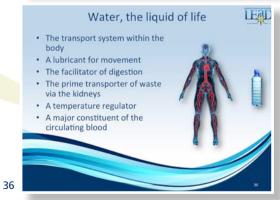










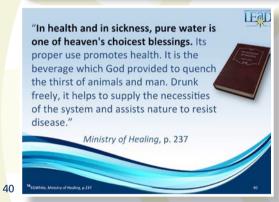








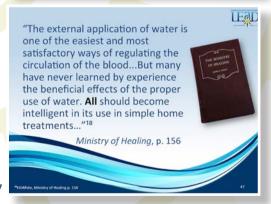












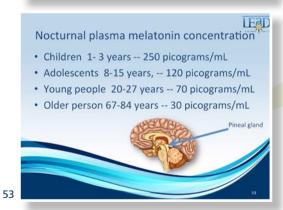






















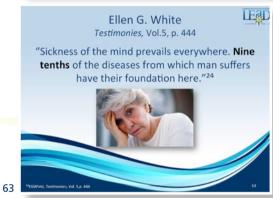


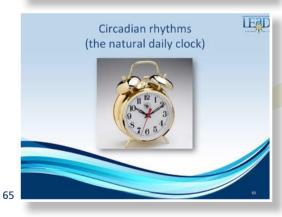














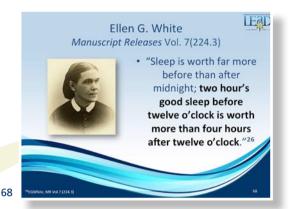


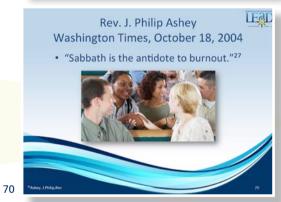






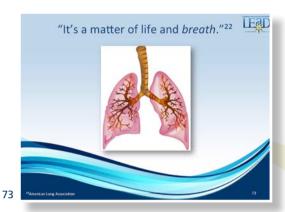








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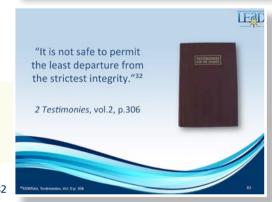


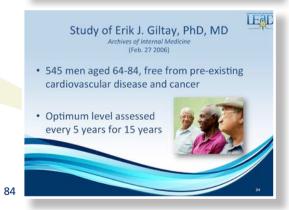






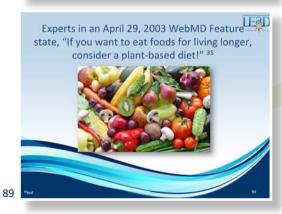


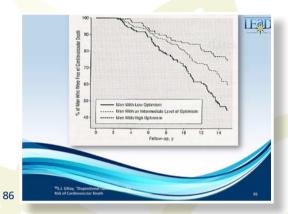








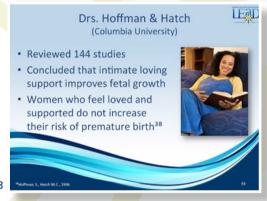


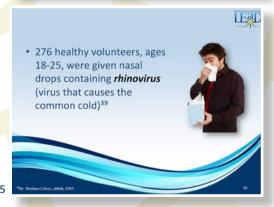




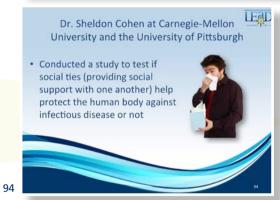












12 social relationships were assessed		
pouse	Friends	
arents	Fellow workers	
arents-in-law	Schoolmates	
Children	Fellow volunteers in charity or community work	
Close family members	Members of groups without religious affiliations	
Close neighbors	Members of religious groups	







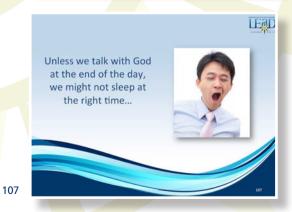




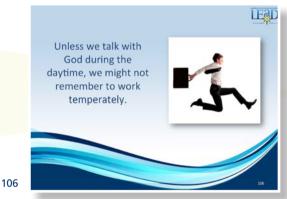








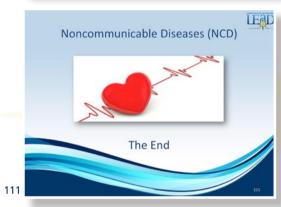






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For a complete script and further information, please visit: www.gc.adventist.org/leadership/secretariat.

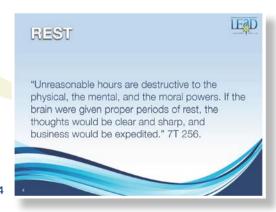
Scientific Support for the Adventist Health Message

Fred G Hardinge, DrPH, RD
Associate Director
General Conference Health Ministries Department

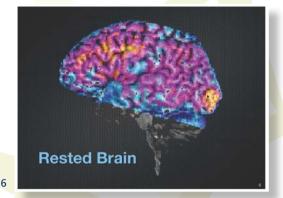




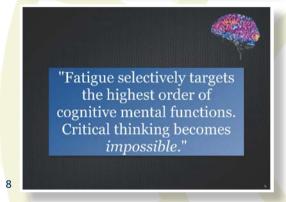
















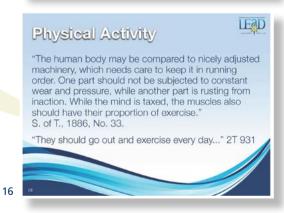








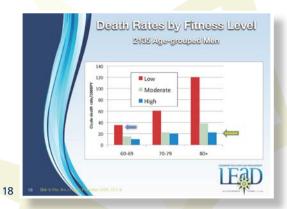


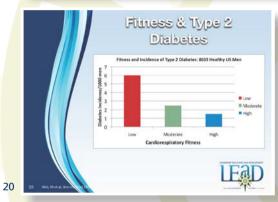














26



Walk the dog every day*...

...*Even if you do not own a dog!





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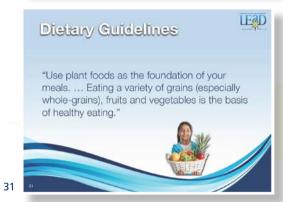
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Vegetables Smoking Activity

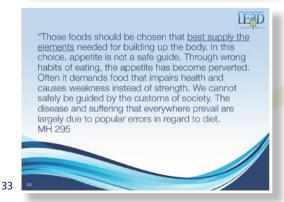
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2013 LEAD Conference

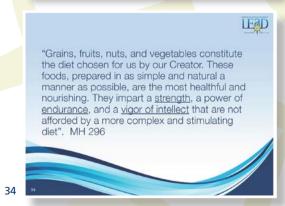


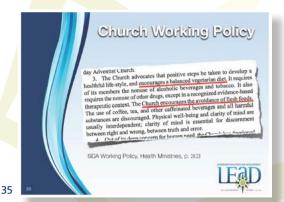
















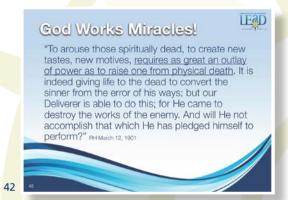














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The Grace-filled Health Message Entrusted to the Seventh-day Adventist Church: The Leader and Health

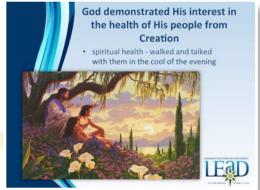
Peter N Landless, MB, BCh, M Fam Med, MFGP(SA), FCP(SA), FACC, FASNC Director

General Conference Health Ministries Department



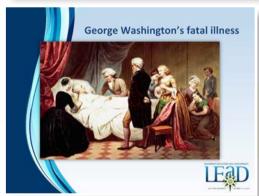






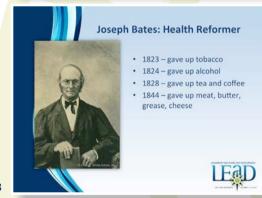
The Grace-filled Health Message Entrusted to the Seventh-day Adventist Church: The Leader and Health - Presentation by Peter N Landless













The Grace-filled Health Message Entrusted to the Seventh-day Adventist Church: The Leader and Health - Presentation by Peter N Landless







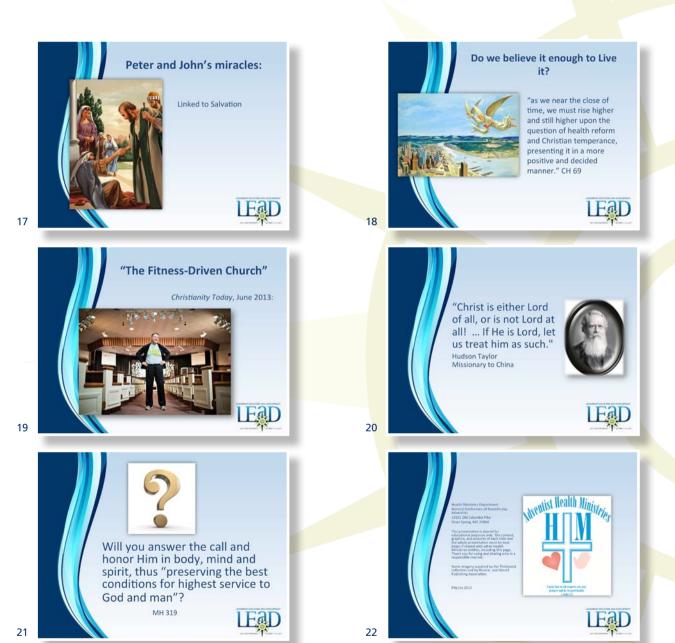






2013 LEAD Conference

The Grace-filled Health Message Entrusted to the Seventh-day Adventist Church: The Leader and Health - Presentation by Peter N Landless



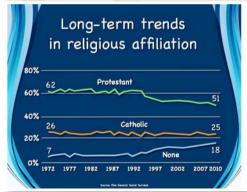
For a complete script and further information, please visit: www.gc.adventist.org/leadership/secretariat.

Thriving in the midst of turbulence

Gary Hamel, PhD London Business School

2





5

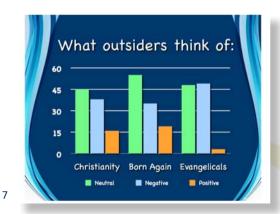
"Therefore go and make disciples of all nations, baptizing them in the name of the Father and of the Son and of the Holy Spirit, and teaching them to obey everything I have commanded Matthew

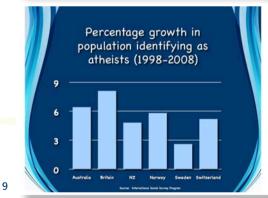
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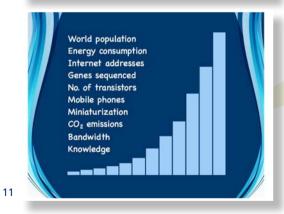
Percentage of Americans saying that religion is increasing/losing its influence on American life

Losing Increasing
Unaffiliated 27 63

Affiliated 24 67









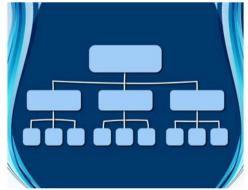




The solution is ...

- √ Architectural
- √ Ideological
- √ Behavioral

13



15

Amplifies risk
Adds overhead
Creates friction
Distorts decisions
Misallocates power
Discourages dissent
Misdirects competition
Over-weights experience
Squelches initiative

17



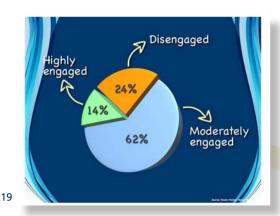
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[Bureaucracy] is superior to any other form in precision, in stability, in the stringency of its discipline, and in its reliability.

Max Weber

16

	Executive	Manager	Emple
stablishes direction	×		
hinks strategically	X		
mpowers others	X	×	
Builds alignment	×	×	
Enables effectiveness	×	×	X
Communicates openly	×	×	X
Implements with excellence	×	×	×
Self awareness	×	×	X
Open to learning	×	×	X
Technical/functional skills	×	×	X



"... the biggest issue at stake in this emerging age is the tension between creativity and organization."

Richard Florida
"Rise of the Creative Class"

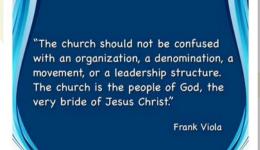
"... [Christians] have bought the lie that Christianity is supposed to be in the religion business, when a simple reading of the gospels reflects nothing of the sort.

In fact, what Jesus talked about looked more like Habit for Humanity or Alcoholics Anonymous--more like a grassroots movement with no official hierarchy, but lots of leaders; no offerings but enough money to get the job done. Jesus called

Jim Henderson







24



W.L. Gore

A lattice, but no hierarchy No titles, but plenty of leaders All commitments are voluntary 10% "dabble time"

26

25

Morning Star

'[All team members] will be selfmanaging professionals, initiating communications and the coordination of their activities with fellow colleagues, customers, suppliers and fellow industry participants, absent directives from others."

> from Morning Star's "Organizational Vision"

28

I think we need to destroy the concept of the CEO. The notion of the 'visionary,' the 'captain of the ship' is bankrupt."

> Vineet Nayer, CEO **HCL** Technologies

[Bureaucracy is] the most rational known means of carrying out imperative control over human beings.

Max Weber

30

27

(deological











How do you become a champion of renewal?

Be honest

Question habits

Legitimize dissent

Learn from the fringe

Imagine the unimaginable

ghamel@managementlab.org hackmanagement.com @profhamel

SKIT

Dr. Evan Keel Church v Ms. Youneeda Change

Performed by AZJ Drama Team - Washington Adventist University

COURT OFFICIAL: Order in the court. Please stand as Judge Ida Cide enters.

Waits for entire audience to stand as Judge Ida Cide enters and takes his seat.

JUDGE IDA CIDE: Thank you, you may all be seated. The court will now come to order. The

case is Dr. Evan Keel Church v Ms. Youneeda Change. Will the attorneys

for the plaintiff and the defendant please step forward.

Beth Practices and Rocky Solid step forward to microphones.

BETH PRACTICES: (Looking at the audience as they walk up, says as an aside to Rocky Solid.)

My, what a big jury!

JUDGE IDA CIDE: Ms. Beth Practices. Nith, I mean nice to see you again. And . . . well, well,

well if it isn't Mr. Rocky Solid.

Well, you both know the rules of my court. Very simplespeak honestly,

speak fairly, and speak up. Understood?

BETH & ROCKY: Yes, your honor.

JUDGE IDA CIDE: Oh, and one more rule. Most important. Whatever you do, don't waste

my time. Is that clear?

BETH & ROCKY: Yes, your honor.

JUDGE IDA CIDE: What do you mean, "yes, your honor," Mr. Solid? You've already started

wasting my time. What's the meaning of this 200-page document?

Judge holds up document.

ROCKY SOLID: Well, your honor, I just wanted to make sure you were properly informed and . . .

JUDGE IDA CIDE: (Softly and ironically.) Oh, but you're right, Mr. Solid. I do want to be

well-informed. Thank you for your concern. Very good of you. (*yelling*) But I want to be well-informed in *two* pages, not two *hundred*. Is that clear?

ROCKY SOLID: Yes your honor, but with the greatest respect your honor, I thought that

due to the importance of this case you would be very happy to read a

document . . .

JUDGE IDA CIDE: (Softly and ironically.) Well of course I'm happy to read a document, Mr.

Solid. No problem. I am the judge aren't I?

(Yelling.) Simply tell me which two pages of the 200 you want me to read, and I'll read them! Now let's get on with it. (Recovering his cool.) So, Mr.

Solid, how can the court help your client today?

ROCKY SOLID: Thank you, your honor. Your honor, my client, Dr. Evan Keel Church,

would like to request that the court grant a restraining order to stop Ms.

Youneeda Change harassing him.

My client is stressed and can't sleep at night. Ms. Change is disturbing his equilibrium. My client is reliable, predictable, safe, an anchor, and rocky

solid I mean rock solid. He deserves better than this, and . . .

JUDGE IDA CIDE: And yes, yes, yes. I get the point. Your client simply doesn't like Ms.

Change.

ROCKY SOLID: What do you mean, your honor?

JUDGE IDA CIDE: Exactly what I said. Church doesn't like Change.

ROCKY SOLID: Well, not if . . .

JUDGE IDA CIDE: Not if Ms. Change upsets Dr. Church's cozy, comfortable way of doing things.

ROCKY SOLID: Your honor, with all due respect, that's hardly fair. I'm just saying . . .

JUDGE IDA CIDE: Of course you're just saying. All right, all right, bring forward the first

witness for the plaintiff.

ROCKY SOLID: Thank you, your honor. I would like to call Isaiah Lot to the witness stand.

Long pause.

JUDGE IDA CIDE: Well, you said you would like to *call* Isaiah Lot, are you planning to do so

in the foreseeable future?

ROCKY SOLID: Yes, sorry your honor. I call Isaiah Lot to the witness stand.

Isaiah Lot walks to microphone.

JUDGE IDA CIDE: (As an aside to Rocky Solid.) You know, I hope he doesn't live up to his name.

ROCKY SOLID: Sorry?

JUDGE IDA CIDE: "I hope Isaiah Lot doesn't say a lot."

ROCKY SOLID: (Still not getting it.) I'm sorry?

JUDGE IDA CIDE: (Totally exasperated.) Oh please! Continue.

ROCKY SOLID: Thank you, your honor. Professor Lot, can you please tell the court your

profession.

ISAIAH LOT: Certainly, I'm a theologian.

ROCKY SOLID: Thank you. Professor Lot. Can you please tell the court if you have ever

seen Ms. Youneeda Change interfering in any way with Dr. Church?

BETH PRACTICES: Objection, your honor. Mr. Solid is leading the witness.

JUDGE IDA CIDE: Objection sustained. Mr. Solid, kindly try again and please don't waste my time.

ROCKY SOLID: Sorry your honor, I didn't mean to haste your time.

JUDGE IDA CIDE: Waste, Solid, don't waste my time. I'm more than happy for you to haste it.

ROCKY SOLID: Thank you, your honor. Sorry, your honor. Professor Lot, what interactions

have you observed between Ms. Youneeda Change and Dr. Church?

ISAIAH LOT: Well, I've known both Ms. Change and Dr. Church for a long time. And I

think it's fair to say that Ms. Change confronts him and annoys him

incessantly. He can't escape.

ROCKY SOLID: Why does Dr. Church dislike Ms. Change?

ISAIAH LOT: Well, it's not that he dislikes her. It's just that she bothers him. Pointing out

how he can improve here, improve there; save money here, save money there; tweak this, tweak that; adjust this, adjust that; make his ministry more effective by doing that; be more faithful by doing that...

JUDGE IDA CIDE: I think we get the point, Professor Lot.

ISAIAH LOT: Well she goes on and on and on . . .

JUDGE IDA CIDE: Unfortunately, we see what you mean.

ROCKY SOLID: Sorry, your honor?

JUDGE IDA CIDE: Nothing. Continue.

ISAIAH LOT: As I was saying, with Ms. Youneeda Change, it's always about mission,

mission, mission. Mission this, mission that. It's almost as if she thinks that's the reason the church exists. It's all very tiring. And the Change

family are all the same. I've never met a Change I've liked.

ROCKY SOLID: How does Dr. Church deal with Ms. Change?

ISAIAH LOT: He tries to ignore her, hoping she'll go away. He closes the door on her,

won't answer her phone calls. He focuses on committee work, on policy items, on planning meetings conferences are often a good distraction. And if he does it right and plans far enough ahead, Annual Councils and Spring Meetings can be a great way of putting a stop to Change. And he

reads a lot of history.

ROCKY SOLID: Would you say that Ms. Change harasses Dr. Church?

BEST PRACTICES: Objection.

JUDGE IDA CIDE: Objection sustained. I'm warning you Solid.

ROCKY SOLID: I apologize, your honor. I have no further questions.

JUDGE IDA CIDE: Thank you. Ms. Practices, do you have any questions for Professor Lot?

BETH PRACTICES: Yes, your honor. Thank you. Professor Lot, as you point out, you have

known Dr. Evan Keel Church a long time. Would you describe yourself as a

family friend?

ISAIAH LOT: Yes.

BETH PRACTICES: Would it be fair to say that Dr. Church is most comfortable in maintenance mode?

ISAIAH LOT: I guess so.

BETH PRACTICES: Would you say that Dr. Church suffers from inertia?

ROCKY SOLID: Objection.

JUDGE IDA CIDE: Sustained.

BETH PRACTICES: Would you say that Dr. Church suffers from a lack of movement?

ROCKY SOLID: Objection.

JUDGE IDA CIDE: Sustained. That's quite enough Ms. Practices.

BETH PRACTICES: Sorry, your honor. Now you say that you are well acquainted with the

Change family. Do you really mean it when you say that you've never met

a good Change?

ISAIAH LOT: Well . . .

BETH PRACTICES: You're a theologian, Professor Lot, and not unacquainted with history. Are

you familiar with one of the ancestors in the Change family by the name

of Protestant Reformation? He lived in the sixteenth Century.

ISAIAH LOT: Yes.

BETH PRACTICES: Would you not consider him to have been a good Change, Dr. Lot?

ISAIAH LOT: (*Pauses.*) I guess so.

BETH PRACTICES: And coming closer to our time—the 1888 Bible Conference there was a

Change by the name of Focus. I believe her married name was Focus

on Righteousness by Faith. The Adventist prophet Ellen White spoke highly

of her and said she was a wonderful Change. Was she wrong?

ISAIAH LOT: (*Pause.*) I guess not.

BETH PRACTICES: And I'm also wondering about an important historical figure, Elder Mission

Change—who lived in the 1800s. You may have met some of his grand-children. He began by seeing the mission field as the United States only and then he finally realized mission was actually supposed to be to the entire world. Would you not say he was a good Change, Professor Lot?

ISAIAH LOT: (Long pause.) I guess so, but . . .

BETH PRACTICES: Thank you. No further questions, your honor.

JUDGE IDA CIDE: Mr. Solid?

ROCKY SOLID: I have no further witnesses, your honor.

JUDGE IDA CIDE: Ms. Practices?

BETH PRACTICES: Thank you, your honor. I call Dr. Evan Keel Church to the stand.

Dr. Church, please tell the court what you do.

E. K. CHURCH: I keep everything well-oiled, safe, well-ordered, predictable. I remove

bumps in the road. I maintain, I preserve, I guard.

BETH PRACTICES: Guard against what?

E. K. CHURCH: Change!

BETH PRACTICES: Does she frighten you?

E. K. CHURCH: Of course not. But we would do well to remember that we have nothing

to fear for the future, unless we change anything from our past.

BETH PRACTICES: Could you please repeat that?

E. K. CHURCH We have nothing to fear for the future, unless we change anything from

our past.

BETH PRACTICES: Isn't that a misquote from somewhere?

Final question, Dr. Church. Wasn't your great, great, great grandfather

nicknamed Great Advent Movement?

E. K. CHURCH: Ah, yes.

BETH PRACTICES: Aren't you proud of your heritage?

E.K. CHURCH: Well, my great, great grandfather was a good man in his own

way—but had a lot to learn. He was young, inexperienced a bit naïve. So was his wife Present Truth. She was a funny little thing. Sweet, but funny.

BETH PRACTICES: Well coming back to today. Don't you think there is any room for

streamlining, up-dating, finding better ways to accomplish our mission, trying to be better stewards without, of course, compromising mission or

message in any way?

E. K. CHURCH: Our mission is to maintain what God has given us.

BETH PRACTICES: Thank you, Dr. Church.

JUDGE IDA CIDE: Is that all, Ms. Practices?

BETH PRACTICES: No, with your honor's permission, I call Ms. Youneeda Change to the stand.

Ms. Youneeda Change walks to microphone.

BETH PRACTICES: Ms. Change, is it true that you believe the truth should be delivered in

"new wineskins"?

YOUNEEDA CHANGE: Yes.

BETH PRACTICES: Ms. Change, do you believe in revival and reformation?

YOUNEEDA CHANGE: Yes.

BETH PRACTICES: Ms. Change, do you prefer movements to institutions?

YOUNEEDA CHANGE: Yes.

BETH PRACTICES: Ms. Change, do you think that all Changes are good.

YOUNEEDA CHANGE: Not at all. Like all families, we have some members we're not proud of.

BETH PRACTICES: Ms. Change, what do you have against Dr. Evan Keel Church?

YOUNEEDA CHANGE: Nothing. Absolutely nothing. I love Dr. Church. He's absolutely essential

for preserving what is right and good keeping us focused on what is most important. I would do anything for Dr. Church, and have the greatest respect for him. That's why I want the best for him, and believe with all my being that he could make a lot of changes for the better to make him

stronger and more effective in his God-given mission.

BETH PRACTICES: You are in court today because Dr. Church is seeking a restraining order.

He accuses you of stalking him.

YOUNEEDA CHANGE: Please! I can't remember the last time I or any other Change was

anywhere near him! It must be his conscience.

ROCKY SOLID: Objection.

JUGE IDA CIDE: Over-ruled.

BETH PRACTICES: Ms. Change, do you believe in change for change sake?

YOUNEEDA CHANGE: Nice play on words, but of course I don't. Having said that, I don't believe

in status quo for status quo sake, either.

JUDGE IDA CIDE: Please don't stray from the question, Ms. Change.

YOUNEEDA CHANGE: Sorry, your honor.

JUDGE IDA CIDE: No problem. I appreciate your enthusiasm. Don't ever change.

YOUNEEDA CHANGE: Very funny, your honor.

JUDGE IDA CIDE: Ms. Practices?

BETH PRACTICES: That will be all, your honor.

JUDGE IDA CIDE: (Turning to the audience.) Well, ladies and gentlemen of the jury, you have

heard the request from Dr. Evan Keel Church for a court injunction against Ms. Youneeda Change. You must decide if Ms. Change has been harassing Dr. Evan Keel Church. If she has been behaving in an inappropriate and unacceptable way.

You've heard the witnesses, and I don't want to prejudice your decision at all so will say no further except that it seems to me that the evidence is very clear.

You have until 3 pm tomorrow to make your decision, at which time the court will re-convene. Until then, court adjourned.



Skit Worksheet

Dr. Evan Keel Church v Ms. Youneeda Change

Discussion Questions:

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What are th	e major barriers in th	e church to ma	king neede	ed changes?	
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Case Study 1: A Tale of Two Hospitals

For over 15 years, the sole Adventist hospital in the city garnered annual awards. Government hospitals were less than adequate, and the private sector was mired in a weak economy. At the Adventist hospital, however, missionary doctors from around the world were making headlines with cutting-edge surgeries that no one else in the city could perform. The quality of medical care was unrivaled, and the Adventist hospital became the premiere medical facility of the entire region.

Eventually, a new kid on the block arrived. A new Christian hospital was established with sparkling new facilities. Patients began flocking there. Now there was a choice between two private hospitals. Having new facilities, patients were attracted to the new Christian hospital. The Adventist hospital began to experience its first decline in inpatient and outpatient counts. This gradual bleed continued well into the next decade.

In the meantime, new government hospitals were also being built. First-class amenities and services were put into place drawing patients from surrounding countries. "This competition is coming from every direction," the hospital president worried. "We are not keeping up, and need to look seriously at making changes in order to meet the needs of society." After considering plans to upgrade facilities, purchase new equipment, and re-brand the hospital to meet the medical needs of a new generation, the president confided in his CFO, "It just doesn't seem possible to make such major shifts in the hospital. Financially, it is just so costly, but it is even harder to change the minds of the staff after years of doing things in the same way." He sighed and wondered what could be done to keep up with the break-neck speed of society's progress.

Cutthroat competition from the other hospitals continued to take its toll, however, over the ensuing years. Profits declined, and the union had to provide substantial appropriations to keep the facility on life support. Many discussions at the hospital board meetings revolved around what must be done to stanch the tragic loss of income, and to increase revenue, but no concrete action plans were ever voted. In the meantime, the hospital was flatlining, and its death knell tolled.

Case Study 1 Worksheet

A Tale of Two Hospitals

Discussion Questions:

the Adventist hospital experienced what appeared <mark>to be a fatal institutional pa</mark> ralysis. Wh <mark>o w</mark> as
the Adventist hospital experienced what appeared <mark>to be a fatal institutional pa</mark> ralysis. Wh <mark>o w</mark> as
n the face of rapid societal change and keen competition from other, newer and better hospital the Adventist hospital experienced what appeared to be a fatal institutional paralysis. Who was supposed to overcome that inertia and kick-start plans to reverse the course—the hospital presithe chairman of the board, or the executive committee? Why?
the Adventist hospital experienced what appeared to be a fatal institutional paralysis. Wh <mark>o w</mark> as supposed to overcome that inertia and kick-start pl <mark>ans</mark> to reverse the course—the hospital presi
the Adventist hospital experienced what appeared to be a fatal institutional paralysis. Wh <mark>o w</mark> as supposed to overcome that inertia and kick-start pl <mark>ans</mark> to reverse the course—the hospital presi

Case Study 2: The Fearless Pioneer

Pastor Ramos' pioneering spirit in establishing work in new areas had been an inspiration to many. He was courageously resolute in the face of grave danger and blistering attacks from the opposition. A lesser person would have buckled under the pressure, but Pastor Ramos kept on blazing new trails and planting new churches.

Because of his impeccable character and unblemished career, Pastor Ramos was elected as the next conference president. Almost immediately he was met with hostility. His can-do spirit did not fare well with the conference's committee system. "Why can't they understand that I know what I am doing when it comes to evangelism?" he fumed.

Pastor Ramos felt hamstrung by committees. To him, the administrative committee was more than simply an unnecessary encumbrance; it was an impediment to finishing God's work! The often long and arduous decision-making process was like negotiating an obstacle course! This was radically different from his former, pioneering years when he alone made all the necessary decisions.

When in desperation Pastor Ramos eventually attempted to bulldoze his way through the committee, he was met with stiff opposition. This change from chairing a one-man committee to a robust, opinionated committee of ten was most unsettling. Appeals to Pastor Ramos to make committees more participatory and consultative fell on deaf ears. It wasn't long before the conference was faced with a crisis in leadership.

Case Study 2 Worksheet

The Fearless Pioneer

Discussion Questions:

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methods in new co	-	_			
changed?					
	o him make the pair	o him make the painful adjustme	o him make the painful adjustment as he given methods in new contexts? What attitudes, va	o him make the painful adjustment as he gives up the famethods in new contexts? What attitudes, values, or below	o him make the painful adjustment as he gives up the familiar role methods in new contexts? What attitudes, values, or behaviors we

With Appreciation to:

A2J Drama Team, WAU

D Baker

G Christo

M Finley

G Hamel

F Hardinge

D Jernigan

R Kajiura

G Krause

V Krupskyi

K Kuntaraf

P Landless

S Maphosa

P Mwansa

G T Ng

B Oliver

M Perez Schulz

B Ruguri

M Ryan

S Serena

E Simmons

South American Division

M Taylor

V Trivelato

T N C Wilson

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Further resources and scripts from the 2013 LEAD Conference may be found online at:

http://www.gc.adventist.org/leadership/secretariat

Notes

Notes



"Now, O Lord my God, You have made Your servant king instead of my father David, but I am a little child; I do not know how to go out or come in. And Your servant is in the midst of Your people whom You have chosen, a great people, too numerous to be numbered or counted. Therefore give to Your servant an understanding heart to judge Your people, that I may discern between good and evil. For who is able to judge this great people of Yours?" 1 Kings 3:7-9



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